

# Quick Reference for Human Resource Personnel

Collated by Sector Manpower & Leadership Development (SMLD) Updated as of September 2023

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# Introduction

Sector Manpower & Leadership Development (SMLD) aims to strengthen the capability and capacity of Social Service Agencies (SSAs), and uplift the value and attractiveness of the social service sector, in order to empower individuals, families, and communities.

This deck is specially curated for SSAs to share more about the schemes and initiatives available for your agency and staff. We hope that SSAs will be able to tap on these resources to develop and strengthen the manpower capability of your agency.



# Contents

1.	Profiling and Recognition of Social Service Professionals (SSPs)	04
2.	Talent Attraction and Retention Initiatives	07
3.	Career Development Pathways for SSPs	18
4.	Resources for Organisational Training and Development	24
5.	Other Resources	39



# 01 | Profiling of Social Service Professionals (SSP)

01 | Profiling and Recognition of Social Service Professionals (SSPs) 1.1. Build Employer Branding through Tribe



### **About Tribe**



### Learn about Tribe

Visit out website www.ncss.gov.sg/socialservicetribe



**Social Service Tribe** is a strategic platform used to collectively promote the sector as ONE with an intention to attract relevant manpower for the sector.

### Discover

how a team of Social Service Professionals empowered the Lions of Singapore's Cerebral Palsy Football Team at <u>go.gov.sg/cplions</u>



# 01 | Profiling and Recognition of Social Service Professionals (SSPs) **1.2. Tribe Publicity platforms: Website and Social Media**

### How does Tribe initiative help you?

- Create opportunities for social service professionals to be featured on NCSS/ Tribe platforms
- Recognition of employees boost staff morale
- Increase awareness of agency work and social service sector •
- Improve employer value proposition



### Facebook

>21,000+ followers



in

### Instagram

2,500+ followers 

### Linkedin

1,800+ followers

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### Find out more!

Contact us at Sector Manpower@ncss.gov.sg

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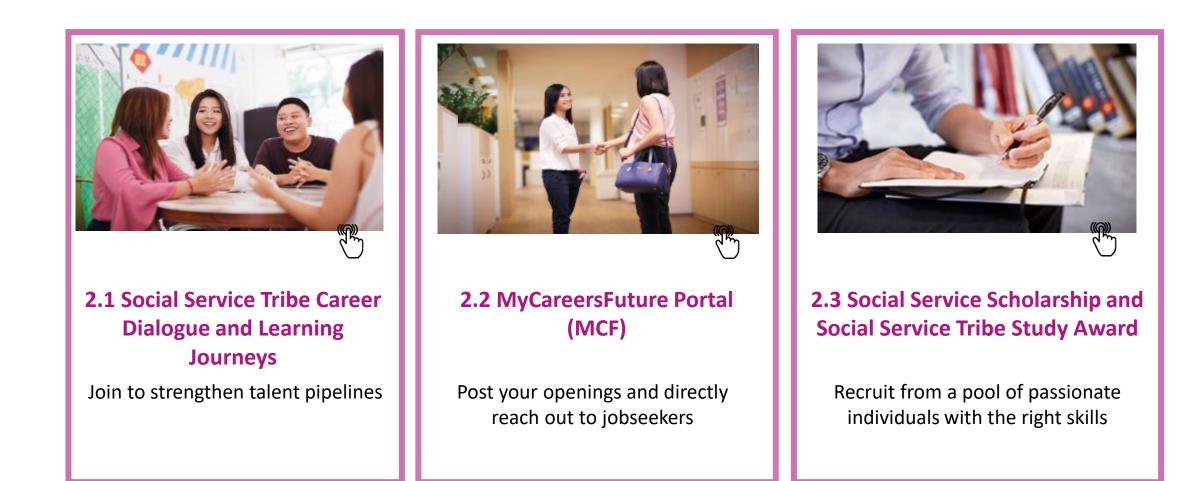
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## 2.1 | Social Service Tribe Career Dialogue and Learning Journeys

### What is it?

Engagement session with Pre-Entrants to increase awareness and understanding about the social service sector and its career opportunities through a panel dialogue session with social service professionals from various job roles

### How does this help you?

Partner and join us as a panellist to create awareness of agency work and sector



Find out more! Contact us at Sector\_Manpower@ncss.gov.sg

# 2.2 | MyCareersFuture (MCF) Job Portal

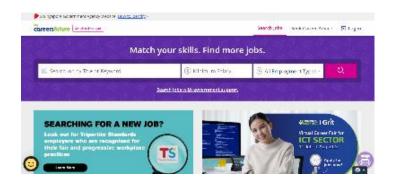
### What is it?

A national job portal managed by Workforce Singapore for organisations to post job openings

## How does this help you?

- Publicise job openings directly to individuals who are interested in social service
- Potentially reduces time involved in recruitment

### MyCareersFuture (MCF) Portal www.mycareersfuture.gov.sg



Jobseekers may also access MCF via our Social Service Tribe Website <u>www.ncss.gov.sg/socialservicetribe</u>



### Find out more!

https://service-portal.skillsfuture.gov.sg/s/feedback/ or 6883 5885

Learn to use the job portal

go.gov.sg/mcfguide







## 2.3 | Social Service Scholarship and Social Service Tribe Study Award

### What is Social Service Scholarship?

• Administered by the National Council of Social Service, the **Social Service Scholarship** is awarded to outstanding individuals with a passion for social service and strong leadership qualities.

### How does this help you?

- Recruit from a pool of scholars from different professions
- Scholars serve a 3 to 4-year bond period with a NCSS-member Social Service Agency (SSA)

	Social Service Scholarship	Singapore-Industry Scholarship (SgIS)
Professions	<ul> <li>Social Work</li> <li>Occupational Therapy</li> <li>Physiotherapy</li> <li>Speech and Language Therapy</li> <li>Psychology</li> </ul>	<ul> <li>Corporate roles (i.e. Volunteer Executive, Partnerships and Engagement, Communications and Engagements)</li> </ul>
Availability to commence work	<ul> <li>July (Social Workers &amp; Clinical Psychologists)</li> <li>September (Therapists)</li> <li>January (Educational Psychologists)</li> </ul>	• July
Upon completion of their studies, scholars will serve their bond with the Social Service Agencies (SSAs)		



### 2.3 | Social Service Scholarship and Social Service Tribe Study Award

### What is Social Service Tribe Study Award?

In partnership with NCSS-member Social Service Agencies (SSAs), the Social Service Tribe Study Award is
offered to full-time undergraduates and postgraduates with a strong passion and commitment to serve in
the social service sector.

### How does this help you?

- Receive 90% funding support<sup>1</sup> to fulfil your agency's manpower needs
- Awardees serve a bond period of 1 to 3 years with your agency

<sup>1</sup>Subjected to a cap based on the type of Study Award

Support Manpower Planning with these Professions			
Undergraduate Programmes	idergraduate Programmes Social Work		
	Occupational Therapy		
	Physiotherapy		
	Speech and Language Therapy		
Postgraduate Programmes	Speech and Language Therapy Psychology		

### Find out more! Contact us at Sector\_Manpower@ncss.gov.sg

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2.4 Career Conversion Programme for Social Workers (CCPSW)

Salary support for hiring mid-career switchers



2.5 Career Conversion Programme for Allied Health Professionals (CCPAHP)

Address the need for Therapists



Provide good quality professionals that SSAs can tap on for their recruitment needs.



### 2.7 Social Service Tribe Connect

Engagement sessions to support early entrants Social Service Professionals in the Sector



## 2.4 | Career Conversion Programme for Social Workers (CCPSW)

### What is it?

- Place-and-Train programme where mid-career individuals who wish to make a career switch to become a Social Worker are hired by a participating agency before commencing training to take on new job role
- Salary support\* for employers
- Up to 70% of salary support, capped at \$4,000 per month; or
- Up to 90% salary support, capped at \$6,000 for hiring of mature trainee (above age 40) or long-term unemployed Singapore Citizens/ PRs

\*Subjected to changes/revisions

### How does this help you?

- Address the demand for Social Worker to meet agency's requirement
- Salary support to participating employers

### Find out more!

go.gov.sg/ccpsw or Contact us at Sector\_Manpower@ncss.gov.sg

Study Programmes	Bachelor of Social Work (BSWK)	Graduate Diploma in Social Work (GDSWK)
Course Duration and Bond Period (same duration)	24-month study period + 24-month bond period	18-month study period + 18-month bond period
When can employer expect trainees to commence work	By SUSS course comm (Under CCPSW, train with their sponsorin studying part-time at	nees work full-time ng Employers while



# 2.5 | Career Conversion Programme for Allied Health Professionals (CCPAHP)

### What is it?

- Train-and-Place programme where mid-career individuals who wish to make a career switch to be a Physiotherapist (PT) or Occupational Therapist (OT) pursue full time Bachelor studies and serve bond with employer upon graduation
- Course Fees for Singaporeans and PRs fully sponsored
- Employer to co-pay \$20,000 + Course Fee's GST; OR
- \$2,000 + Course Fee's GST for hiring of long-term unemployed mature trainees

### How does this help you?

- Address the demand for Therapist to meet agency's requirement
- Trainees are bonded with sponsoring employer

### Find out more!

go.gov.sg/ccpahp or Contact us at Sector\_Manpower@ncss.gov.sg

Study Programmes	Bachelor of Science with Honours in Occupational Therapy	Bachelor of Science with Honours in Physiotherapy
Course Duration	4 Years Full Time	4 Years Full Time
Bond Period	4 years September	
When can employer expect trainees to commence work		

# 2.6 | Sun Ray Scheme

### What is it?

- A leadership career scheme to systematically groom and develop individuals who have strong leadership qualities ۲ to head professional practices and agencies in the sector
- Candidates on the Sun Ray Scheme will be deployed to different social service agencies based on needs of the ۲ agency

### How does this help you?

Source for The Right Talent We identify promising professionals for leadership and succession planning and plan manpower needs for social service agencies.

#### Professionals for Placement

We have a ready pool of high calibre and experienced candidates who can fill current vacancies at different levels.



#### **Offer Active Involvement** In Key Areas of the Scheme

You will be actively involved in the selection and appraisal of candidates to find the right fit for your agency and contribute to greater cohesiveness in the development of future leaders for the sector.



#### **Provide Salary Subsidies**

We offer salary subsidies for social service agencies on the Sun Ray scheme. You only need to pay a secondment fee, which is a subsidised rate of the salary and benefits provided to the candidates.

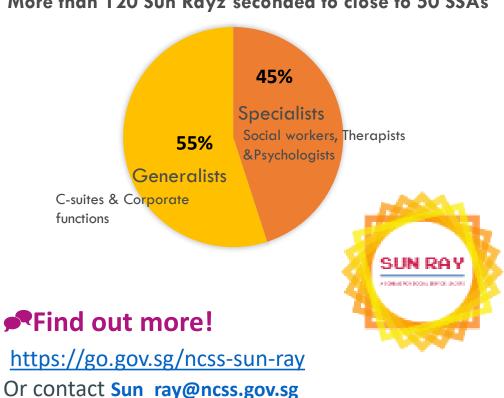
#### Sector Collaboration

Through the candidates, your agency can tap on the Sun Ray community for cross-agency collaboration.



#### Training & Development

We cover the training costs to develop the candidates to help them succeed at your agency.



### More than 120 Sun Rayz seconded to close to 50 SSAs



# 2.7 | Social Service Tribe Connect

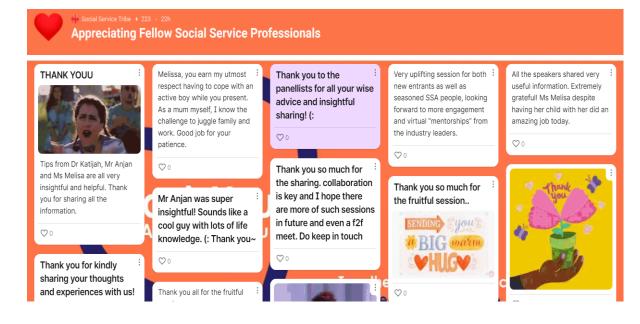
## What is it?

 Engagement session with Early Entrants, covering pertinent issues relevant to Social Service Professionals (SSP) through sharing and panel discussions with experienced SSPs

### How does this help you?

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- Get valuable tips and insights from experienced SSPs to thrive in the sector
- Improve engagement and retention of early entrants





## Find out more!

Contact us at Sector Manpower@ncss.gov.sg





# 3 Career Development Pathways for SSPs



4.1 SOCIAL SERVICE PROFESSIONALS DEVELOPMENT PATHWAYS			
Foundational Leadership	Intermediate	e Leadership	Advanced Leadership
Develop managerial competencies of managers			Enhance leadership competencies of Head of Agencies
4.2 Social Service Fellows	ship (SSF)	4.3 Sabba	atical Leave Scheme (SLS)

**03** | Career Development Pathways for SSPs

3.1 | Social Service Professionals Development Pathways Overview

	Benefits to Agencies	Eligibility Criteria	Funding Quantum/ Scope
Foundational Leadership	<ul> <li>✓ Strengthen leadership pipeline</li> <li>✓ Obtain funding to develop leadership capabilities in promising employees</li> <li>✓ Flexibility to design leadership</li> </ul>	<ul> <li>Managers in SSAs</li> <li>At least <b>3 years</b> of relevant work experience</li> </ul>	<ul> <li>Group coaching for 80 managers/year</li> <li>5 course runs/year</li> </ul>
Intermediate Leadership		<ul> <li>Heads of Department and Senior Social Service Practitioners</li> <li>At least <b>5 years</b> of relevant work experience</li> </ul>	<ul> <li>Up to \$200k per awardee for post-graduate programmes</li> </ul>
Advanced Leadership	capability building initiatives	<ul> <li>Head of Agency job grades (incl Chief Executives/Executive Directors) and Senior Specialists with organisation management roles (e.g. Centre Heads)</li> <li>At least <b>10 years</b> of relevant work experience</li> </ul>	<ul> <li>Up to \$25k per awardee for executive development programmes</li> </ul>

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\**Refer to* <u>Professional Capability Grant (ncss.gov.sg)</u> for more information.



# 03 | Career Development Pathways for SSPs 3.2 | Social Service Fellowship (SSF)



### **Overview**

	Benefits to Agencies	Eligibility Criteria	Funding Quantum
Social Service Fellowship (SSF)	<ul> <li>✓ Recognition of leading professionals</li> <li>✓ Strengthen leadership pipeline</li> </ul>	<ul> <li>SG Citizen or Permanent Resident (PR)</li> <li>At least <b>10 years</b> of current and relevant working experience in the social service or associated sectors e.g. healthcare</li> <li>A Counsellor, EIPIC Teacher, Psychologist, Social Worker, or Therapist</li> </ul>	<ul> <li>\$12,000 annual service recognition allowance upon fulfilment of 80 hours of sector contribution</li> <li>Serve a 3 year term</li> </ul>

Find out more about Social Service Fellowship here.

### **03** | Career Development Pathways for SSPs

# 3.3 | Sabbatical Leave Scheme (SLS)

#### NCSS National Council of Social Service

### How does this help you?

- Offers salary support whilst employee(s) are away
- Assists in the retention of valuable employees who are interested in taking time off to recharge and upskill themselves

# **Overview**

Eligibility Criteria*	Funding	Requirements	Typical Application Periods
<ul> <li>Social Workers</li> <li>Therapists         <ul> <li>(Occupational, Speech, Physiotherapists)</li> </ul> </li> <li>Psychologists</li> <li>Counsellors</li> <li>Early Invention Teachers</li> </ul>	10 weeks of paid leave with salary support capped at \$15,000, during the sabbatical period	<ul> <li>Serve a bond</li> <li>Mentor junior social service professionals</li> <li>Conduct a sharing session within agency</li> <li>Submit written report to employer and NCSS</li> </ul>	<ul> <li>Mar</li> <li>Jul</li> <li>Sept</li> <li>Nov</li> </ul>

\*The revised eligibility criteria will be made available from FY23 onwards.

### Find out more about Sabbatical Leave Scheme here.



### **Contact Person**

No	Scheme	Contact Person	Email
1	Social Service Professionals Development Pathways	Ms lune Soo	Leadership_Development_Programme@ncss.gov.sg
2	Social Service Fellowship (SSF)	Ms June Soo	Social Service Fellowship@ncss.gov.sg
3	Sabbatical Leave Scheme (SLS)	Ms Ang Hui Zhen	Ang_Hui_Zhen@ncss.gov.sg



# 4 Resources for Organisational Training and Development







### 4.1 Professional Capability Grant (PCG) | Overview

### What is it?

• A grant that supports local and overseas training, leadership development, as well as upgrading of skills and educational qualifications within the sector.

### How does this help you?

- Increase professional capability of staff
- Improve service provision

Local Training	Overseas Training
Professional Development Sponsorship (PDS)	Open Grant



### **4.1.1 PCG | For Local Training Programmes**

Funding Components	Description	Funding Quantum	Applicable to Foreigners
Professional Skills-Based Training	Specific skills-based training for professionals in the social service sector	Up to 80%, capped at \$1,400 (for Pre- approved courses) Up to 20%, capped at \$600 (for Direct Training Applications)	Yes
Accredited Certificate and Specialist Diploma	Professional short-term courses (up to 6 months) to deepen skills and capabilities related to the social service sector	Up to 80%, capped at \$5,200	No



### **4.1.2 PCG | For Overseas Training Programmes**

Funding Components	Description	Funding Quantum	Applicable to Foreigners
Overseas Training Grant	Short-term overseas courses, seminars, conferences and study trips to acquire professional skills and knowledge not readily available in Singapore	Up to 80%, capped at \$20,000 (For trips that involve paper presentations) Up to 60%, capped at \$20,000 (For trips that do not involve paper presentations)	No



# 4.1.3 PCG | Professional Development Sponsorships (PDS)

Funding Components	Description	Funding Quantum	Applicable to Foreigners
Pipeline Courses	<ul> <li>Partial sponsorships for inservice professionals to acquire recognised qualifications for Social Work and Psychology and other relevant graduate and post-graduate studies</li> <li><u>Bond Terms:</u></li> <li>Bond period will be pegged to the course duration, with the sponsoring SSA</li> </ul>	Up to 75%, capped at \$99,400 (overseas studies only applicable to selected Masters Psychology courses)	No
Non-Pipeline Courses		Up to 50%, capped at \$37,500	No



### 4.1.4 PCG | Open Grant

Funding Components	Description	Funding Quantum	Applicable to Foreigners
Open Grant	Supporting SSA-initiated and centrally-driven initiatives that raise professional capability, including clinical supervision efforts	<ul> <li>SSA-initiated projects</li> <li>Projects involving 1 SSA - Up to 80%, capped at \$100,000</li> <li>Projects involving more than 1 SSA - Up to 100%, capped at \$200,000</li> <li>Centrally-driven</li> <li>Up to 80%, capped at \$800,000 over 3 years</li> </ul>	No

## 4.2 Charities Capability Fund (CCF) | Overview

### How does this help you?

CCF aims to enhance productivity, operational efficiency, governance and management capabilities of charities and Institutions of a Public Character (IPCs).

Training Grant	Consultancy Grant	Shared Services Grant	Info-Comms Technology (ICT) Grant	Collaboration Grant
<ul> <li>Support training courses for charities' board members and staff (who have served in the charities for at least 6 months with an official designation) in key governance and management areas</li> </ul>	• Support consultancy projects by external consultants to review and draft policies and SOPs for the charity, and in attaining organisational excellence certifications and accreditations in key governance and management areas	<ul> <li>Support outsourcing of corporate functions such as payroll, finance, accounting, human resource and IT functions to third- party service providers to improve backroom- operations efficiency</li> </ul>	<ul> <li>Support purchase of basic infrastructure components by small and medium size charities</li> <li>Support adoption of digital solutions that can enhance productivity and operational efficiency of charities</li> </ul>	<ul> <li>Support ground-up collaborations and incentivise charities to consolidate their needs and build capabilities/solutio ns that can be shared among charities. Support projects that could enhance charities' governance, productivity, operational efficiency and capabilities development</li> </ul>

# 04 | NCSS Resources for Organisational Development 4.3 Community Capability Trust (CCT) | Overview

SSA-targeted schemes and sector-development initiatives curated by MSF and NCSS

Open grant scheme to support SSA-initiated projects

### **Desired Outcomes**

- 1. Stronger SSAs that are able to adapt to manpower & funding constraints to run social services effectively
- 2. Key SSAs have the capacity & capabilities to support MSF's and NCSS's service plans
- **3.** Community involvement in funding capability and capacity-building, and better education of donors on the importance of supporting these needs





### 4.3.1 CCT Approach | Organisational Health Framework for Social Services (OHFSS)

### What is it?

It provides a common language to assess, measure and discuss organisational health. It is made up of 7 domains and 32 sub-domains.

### How does this help you?

- Establish SSA's current state of organisational health for strategic planning of capability- and capacity-building efforts
- Guide SSAs on the funding and support to apply for under the CCT



### Find out more!

www.ncss.gov.sg/social-service-agencies/capability-building Or contact <u>Organisation\_Development@ncss.gov.sg</u>

# 04 | NCSS Resources for Organisational Development 4.3.2 CCT Pillars | Focus of CCT



CCT will focus on helping SSAs identify and prioritise their capability building needs through the OHFSS and support them in implementing solutions and strategies across the 6 key capability areas.

Innovation & Productivity	People Practice	Volunteer Management	Board Leadership	Financial Sustainability	Evaluation & Research
Provide holistic support for SSAs to adopt innovation and technology to increase productivity and enhance service delivery	Strengthen SSAs' abilities in people management and development for continuity of services	Expand SSAs' capabilities and capacity by augmenting the social service professional workforce	Enhance Board capabilities to provide strategic guidance to SSAs on organisational effectiveness & governance	Support SSAs to optimise resources, explore different resourcing possibilities and adopt a philanthropy mindset	Strengthen SSAs' capabilities for more robust and impactful E&R to deliver effective programmes for service users
Builds upon existing efforts				apability areas that ve more emphasis o	t MSF/NCSS will

### Supporting Organisational Health Diagnostic

**Open Grant to support SSA-initiated projects** 

# 04 | NCSS Resources for Organisational Development 4.3.3 CCT Pillars | Schemes for Application





### 4.4 Capability Circles | Overview

### Seminars / Webinars

Engaging external consultants to conduct sharing and Panel Discussions on current best practices in manpower capability-related areas People Practices Workshops & Advisory Clinics

Engaging external consultants to equip Social Service Agencies (SSAs) with People Practice capabilities through functional training sessions to effectively implement best practices within SSAs



## 04 | NCSS Resources for Organisational Development

## 4.4.1 Capability Circles | Seminars / Webinars

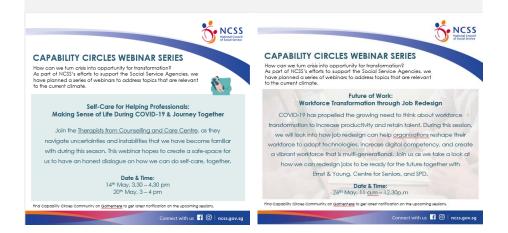


**Seminars/ Webinars** cover various themes: E.g.

- Coaching & Performance Management
- Capability Development
- Total Rewards

#### **Target Audience:**

Social Service Agency leaders and Human Resource practitioners. \*depends on the topic of the seminar/webinar





CAPABILITY CIRCLES WEBINAR The Value of Flex: Leveraging Flexible Work Arrangements for Organisational Effectiveness



In the current COVID-19 situation, Rexible Work Arrangements (FWAs) have become increasingly common. Observers predict that a hybrid model of work may become the Post-COVID norm – with employees working partially in the office, and partially from home.

How can Social Service Agencies keep up with the evolving workforce and leverage FWA for greater organisational effectiveness?

Let's hear from Judith Alagirisamy from TAFEP, to discover:

- The value that Flexible Work Arrangements can bring to your organisation.
- How to overcome common barriers to putting FWA in place.
- Best practices in making FWA happen

#### Find out more!

Contact us at Sector Manpower@ncss.gov.sg

## 04 | NCSS Resources for Organisational Development 4.4.2 Capability Circles I People Practices Workshops & Advisory Clinics

NCSS National Council of Social Service

- Workshops: Practice-focused workshops to equip social service professionals with knowledge and skills
- Advisory Clinics: One-on-one tailored advice and support for any challenges your SSA may face

## Workshops & Advisory Clinics cover various topics:

E.g.

- Coaching & Performance Management
- Capability Development
- Total Rewards

### **Target Audience:**

Social Service Agency leaders and Human Resource practitioners. \*depends on the topic of the workshop/advisory clinic

Find out more!
Contact us at <a href="mailto:sector\_Manpower@ncss.gov.sg">Sector\_Manpower@ncss.gov.sg</a>





6.1 Salary Guidelines for Social Service Sector

Support for agencies in setting competitive salaries with reference to market data and benchmarks **6.2 Other Resources** 

Workforce Singapore (WSG), Tripartite Alliance Limited and SkillsFuture Singapore (SSG) render programmes and services as additional support for organisational development

## **5.1 Social Service Sector Salary Guidelines**



## What is it?

- The sector salary guidelines provide an indication of market pay reference for job roles typically found in the social service sector
- Job grades within the guidelines are aligned to corresponding skills and competencies in the Skills Frameworks (SFw) for Social Service, Early Childhood, and Healthcare
- Agencies are recommended to take reference from the guideline for compensation matters, taking into consideration their own organisation needs and structures

### How does this help you?

• Improve talent recruitment and retention by setting competitive salaries based on market data and benchmarks

#### Find out more!

Contact us at <a>Sector\_Manpower@ncss.gov.sg</a>

Refer to <u>Sector Salary Guidelines</u> for the guidelines





## 5.2.1 Workforce Singapore (WSG)

#### **Career Trial**

- It allows employers to assess jobseekers' job fit through a short term work trial (up to 3 months) before offering employment for full-time (paying at least \$1,500/mth) and part-time (paying at least \$750/mth) positions to suitable Singapore citizens.
- Contact Information:
  - WSG: 6883 5885 or visit <u>https://portal.ssg-wsg.gov.sg/</u>
  - NTUC's e2i: 6474 0606 or email to <u>followup@e2i.com.sg</u>



#### Find out more <u>here</u>

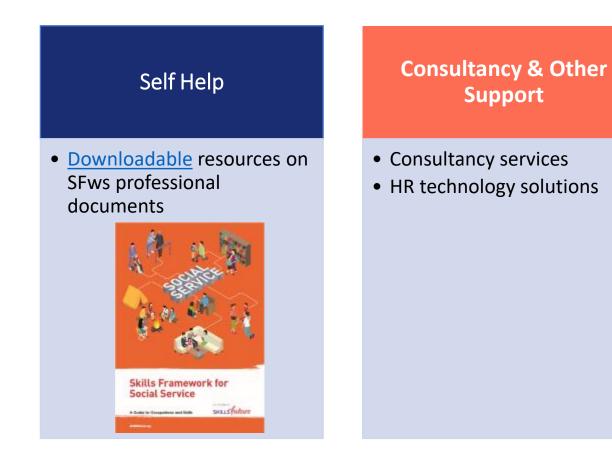


## **5.2.2 SFw for Social Service**



#### What is it?

- Provides information on the sector, career pathways, job roles
- Highlights existing and emerging new skills for further development



Find out more!
Contact Ms Loh Man Yong at
Loh\_Man\_Yong@ssg.gov.sg

## **5.2.3 TAFEP**

# **Tripartite Alliance for Fair & Progressive Employment Practices (TAFEP)**

- An agency of the Tripartite Alliance Limited, TAFEP helps employers build workplaces where employees are respected, valued and able to achieve their fullest potential.
  - Briefings: Addressing Unconscious Bias at the Workplace
  - Workshops: Recruitment Practices, Fair Grievance Handling, Flexible Work Arrangements

## • Contact Information:

• 6838 0969 or email to <u>ts@tafep.sg</u>



#### Find out more <u>here</u>



## 05 | Other Resources | MOM Committee of Supply 2023



#### Senior Worker Support Package (Extended)

#### 1) Part-time Re-employment Grant (PTRG)

Provides up to \$125,000 to employers who offer part-time re-employment other flexible work arrangements (FWAs) and structured career planning (SCP) to senior workers. The total eligible funding will be capped at 50 senior workers per company.

#### 2) Senior Employment Credit (SEC)

Provides wage offsets, ranging from 3% to 8%, to employers who hire Singaporean workers aged  $\geq$ 60 and earning up to \$4,000 per month.

#### 3) CPF Transition Offset (CTO)

Provides employers with transitionary wage offset of 50% of the increase in employer CPF contribution rates in 2024, for every Singaporean and PR worker aged >55 to 70.

Find out more about:

- PTRG on <u>WSG website</u>
- SEC and CTO on <u>IRAS website</u>

## 05 | Other Resources | MOM Committee of Supply 2023



#### Enabling Employment Credit (EEC) (Expanded)

- Provides up to 20% wage offset (up to \$400/mth) to employers who hire Singaporean Persons and PRs with Disabilities (PwDs) aged ≥13 and earning up to \$4,000 per month.
- Up to additional 20% wage offset for first 9 months (up to \$400/mth) for hiring PwDs who have not been working for at least 6 months.

#### **Open Door Programme (ODP)**

The ODP aims to encourage employers to hire, train and integrate PwDs into the workplace through:

- Job Redesign Grant: supporting up to 90% of job redesigning costs, capped at \$20,000 per employee with disability.
- Training Grant: course fee subsides of up to 90% for employees with disabilities to attend training courses <u>or</u> employees without disabilities to attend courses on working with colleagues with disabilities.
- **Recruitment and Job Support Services**: registered ODP employers will receive recruitment assistance as well as up to 1 year of job support for every PwD placed.

#### **Contact Information:**

• 1800-8585-885 or email to <u>opendoor@sgenable.sg</u>

Find out more about:

- EEC on IRAS website
- ODP on <u>SG Enable website</u>



## Thank you

For any enquires or information, please contact Sector Manpower@ncss.gov.sg